Your involvement in collegiate EMS is more than just providing a service to your campus. It provides you a unique opportunity to learn how to make decisions under pressure. It teaches you how to work with one another to accomplish a common goal. It fosters the development of life skills that you will rely on for the rest of your life.

Message from the President
Dr. George J. Koenig, Jr., NCEMSF President

Welcome to the 12th annual NCEMSF Conference!

The numbers are impressive: over 600 registrants; 28 seminars packed into 13 hours; 36 hours of meeting new friends, learning new ideas, and preparing to return to your campus energized to make a difference.

It is hard to believe that another year has passed and that the time has come again for us to join together for a weekend filled with education and the exchange of new ideas. As I write this article, there are over 600 people registered for our conference from 67 universities and colleges. Not too many years ago we were excited about the prospect of breaking 300 registrants. At that time, we could never have predicted the tremendous success of our conferences. Thanks to your dedication, we have surpassed all of our expectations.

I am excited to share several of the changes that we have made to this year's conference. On Friday, we have added to the skills competition an ALS skills station for those organizations that provide ALS care. This skills session is in addition to the BLS portion which will remain the same. On Saturday, you will have the opportunity to choose from our expanded seminar offerings as we have added a fourth track. Saturday night we are running a shuttle loop that will enable you to take advantage of the night life the city has to offer. On Sunday, we have also added an additional track to provide you with more choices than in past years.

We strive to continue to raise the bar for NCEMSF conferences, but we can only do that with your help. During the conference weekend, please take a few moments to reflect on your conference experience by filling out an evaluation form, which can be found in your conference packet. We value your comments, and will attempt to incorporate suggestions in future NCEMSF events.

I look forward to meeting each of you. I hope that we exceed your conference expectations. Many thanks to Villanova University's Emergency Medical Service, Ursinus College's Student Emergency Response Volunteers, the Regional Coordinators, the endless support of our NCEMSF friends, and the Board of Directors of NCEMSF for their never-ending support.

The network of friends and colleagues that you build today will allow you to strengthen your organization for the future. If there is anything that I can assist you with, please do not hesitate to ask during the conference or email me at president@ncemsf.org.

Best Wishes,

George J. Koenig Jr., MS, DO
President, NCEMSF
One Organization, One Mission
Joshua A. Marks, NCEMSF Secretary

Working in EMS and consulting to new and established groups I have observed many different squad organizational structures. The organizational structures are as varied as the organizations themselves. Some are extremely simplistic, others overly complex. I have seen one, two, and three tiered systems and multi divisional arrangements. With these most unique and bizarre of separations of tasks and powers comes a whole host of odd job titles and leadership roles as well – here are just a few I have come across: Chief, Captain, Lieutenant, Commander, President, Director, Administrator – all used to define just the top person supposedly in charge. Each Chief generally has a line of co-officers and in some cases within certain organizations there end up being more leaders with titles than regular members (i.e. those who do most of the truly necessary work and keep the corps in service).

The complex structures have at times created us versus them mentalities within the same organization that are nothing but destructive. The administrative wing is at odds with the operations wing or the operations wing with the training wing. A clear division of powers is absolutely essential and every member must know his or her role within the team in order to contribute to the fullest extent possible. However, one cannot lose sight of the fact that in the end everyone is part of one team, the same team, all working towards the same ultimate goal – a strong squad that meets the needs of its members and the community it serves.

When there is disruption within the organization structure itself all the organization’s members become acutely aware and morale suffers. More significantly, outsiders, whether university administrators or other local agencies, witness your internal struggles too and your reputation and bargaining power decline. No matter what your organizational structure, remember that you are still one with a solitary mission.

Many organizations when first forming often begin by devising elaborate organizational plans. The NCEMSF leadership regularly advises groups to address other more pertinent issues first before carefully considering the most appropriate organizational structure that will fit the squad created. There is no need for complex SOPs and Bylaws before you even form a squad, no need for elaborate leadership titles before there is anyone to lead, yet this is a common starting point for many groups.

The Founding Fathers, for example, did not write the Constitution until ten years after declaring independence and creating this nation.

Some older well-established organizations struggle because those that formed their squads prematurely established organizational structures and assigned leadership titles before they knew what form their squad would naturally take. As a result these squads are stuck with systems that do not quite fit their organizations and while total restructuring may be necessary it is often unrealistic if the squad is to continue delivering uninterrupted service.

Thus as you attend the 12th Annual NCEMSF Conference, learn about leadership, and network and share ideas with other campus EMS leaders from schools across the country, some older then yours and others newer, remember that EMS and, more generally, leadership is a team effort. Every member plays a pivotal role in realizing the single organizational mission.

Conference Advice from a Veteran Attendee
Andy Jou, NCEMSF North Central Regional Coordinator

First and foremost, welcome to the 12th Annual NCEMSF Conference. Although I have had the fortune of attending several conferences in years past, this will be my first as a regional coordinator. As both individual and group attendance grow, the conference becomes an increasingly valuable resource for squads to network within their region as well as across the nation.

As I recall, my first NCEMSF conference was also the first ever attended by members of the University of Illinois. At that time the University found no basis for defraying the costs incurred by the ten delegates that chose to attend and each individual paid their own expenses.

A second-year student and EMT at that time, I remember the conference proceeding at a dizzying pace – skills competition and workshops interspersed with people asking us about Illinois and how to pronounce our squad name. Even so, the weekend was highlighted by meeting with our gracious hosts from Delaware as well as members from the many other squads in attendance. It was also a noteworthy conference in that we met with an EMT from Loyola Marymount University, one of the first EMTs from the West Region to ever attend an NCEMSF conference (who also had paid his own way to Delaware).

Today, as I prepare to meet with many more EMTs and responders from across the nation, I am pleased to see that the small monetary sacrifices we made five years ago have paved the way for many squads today. Not only has the University of Illinois started to defray the costs for the members of Illini EMS, but multiple squads from California are now in attendance. In addition, strong ties continue to form across the nation as conference participants network with each other and carry these ties home with them to their respective campuses.

I urge you to spend time at the conference introducing yourselves to registrants from other schools. You never know when someone has the answer to your staffing problem or has ideas about those new protocols you have been writing.

For the squads that were unable to secure funds to send representatives, it is never too early to start budgeting for next year. The NCEMSF Annual Conference is truly a unique experience that offers a wealth of educational and organizational opportunities for those in attendance.

[Signature]
Dear Professor Squirrel,

We are in search of a medical director for our squad. The University Health Service is nervous about signing on in this capacity since emergency services are not really its area of expertise. Where should we look? What should we be looking for in a medical director? What role should we expect him/her to play in our daily operations? Our previous medical director was absent most of the time and really functioned only as a signature on a piece of paper. How can we get someone who will be more involved in teaching and training?

Sincerely,  
Lost Without Direction

Dear Professor Squirrel,

We have a lot of, for lack of a nicer way of putting it, dead weight on our corps. How can we motivate members to progress through the ranks and become more productive members or how can we politely encourage the dead weight to move on so we can more fully focus on those that might actually contribute significantly?

Sincerely,  
Wanna-Be Diplomat

Dear Wanna-Be,

As they say in the military, "Move up or out." Do you have a structured professional advancement program in place in your organization? Are your rank levels actually meaningful, or are they just collar brass? If you have meaningful responsibilities for individuals to aspire to, that might help motivate them to move up. In any organization it is important to use your human resources in meaningful ways. People should have opportunity to have input into the workings of the organization so that they feel they are part of the team. If one person is making all of the decisions, others will not feel that they are particularly needed.

What does it take to move up? People often need structure and they need a reason to advance. Do you have a photo board (or web site) with your crew's pictures on it and the positions they hold? Do you have collar brass that recognizes them for their advancement accomplishments? That can literally be collar brass, or it could be an announcement in the campus newspaper that EMT Jones has been elected (appointed) squad Lieutenant or Training Officer for the semester. It could also mean perks like having first choice when shifts are scheduled, wearing white uniform shirts instead of blue, etc.

If you have a strong organization you might even include advancement requirements in your by-laws or operating procedures where crew members are on a time frame to advance from probie, to attendant, to crew chief, to training mentor - similar to some squads attendance policies (you must take a certain number of shifts each semester to remain on the squad). Then those that do not advance within the prescribed time frame can be cut to make way for new members.

Do you have a performance evaluation system? Almost every workplace has an employee evaluation system to document an employee's performance for advancement and retention. There is no reason that volunteers cannot have the same type of system. Such a system also protects you if you do need to move someone out. We campus squirrels have nut gathering requirements if we want to stay in good standing with the herd. Those squirrels that do not make their quota are cut and must move into town where the townies are much less generous with our care and feeding. Very motivational!

Sincerely,  
Wanna-Be Diplomat

Professor Squirrel

Professor Squirrel has been hanging out on campus begging for food from students and keeping an eye on campus EMS for many years. Send your questions to the Professor at professor@ncemsf.org. The Professor will answer the best ones in the NCEMS newsletter and on the NCEMS General-L list. Your name and school will be kept confidential.

See you around the conference!  
Professor Squirrel
A New Symbol for NCEMSF
Dr. Scott C. Savett, NCEMSF Vice-President

Looking for a sure-fire way to infuse some debate into your collegiate EMS organization? Just discuss changing your organizational patch or logo and watch the sparks fly.

If marketing gurus profess that brand recognition is so important, what compels an organization, squad, or multi-national corporation to update its logo? Changes in the marketplace, society (or both) are generally the force behind logo or brand revision.

NCEMSF introduced its first logo in 1997. Discussion about a logo started in October 1996 and dragged on ten painful months until August 1997. The story of how we ended up with a featherless eagle sitting on a pile of books, holding arrows in its talons is a rather simple one. The symbology, while not necessarily obvious, embodies the core values of NCEMSF. Books symbolize knowledge, while the arrows stand for directed flow of energy. The significance of the mortarboard that hovers over the eagle’s head is evident; it conveys the academic environment in which the foundation has its roots.

NCEMSF has grown significantly since the eagle logo was first introduced in 1997. At the time, we knew of just over 125 collegiate EMS organizations. We now count more than 200 organizations under our umbrella with an average of one new group each month contacting us for advice on starting up. In the intervening time, our annual conferences have nearly tripled in size.

With the Foundation’s change in size, in 2003 the leadership felt it was time to modernize our logo. Little did we know how painful this would be. If we thought that the ten months of debate in 1997 were tough, this logo revision was like running a marathon. The NCEMSF executive board evaluated more than a dozen logos during a two-year period. Group consensus was more difficult than any of us anticipated. Each officer had an unarticulated vision of the new logo. It was easy for us to say “no” to a proposed logo, but it was impossible for us to put pen to paper and draw something that we actually liked. In the end, it was a group effort that yielded the logo that has recently been adopted. We are currently in the process of phasing in the new logo.

In keeping with some of the symbology introduced with the 1997 logo, we have decided to keep the eagle and cap in the new logo. The contemporary stylized eagle represents the youthful energy that our members embody. A hotly contested issue about the previous logo has finally been settled: the bird is happily wearing the mortarboard that so mysteriously floated above its head in the previous logo.

Not quite content with the elements of the new logo, the board felt that a Latin phrase related to our mission should appear as well. Two dozen phrases were considered, and we ultimately chose a quote from Lucius Annaeus Seneca that dates from about 2000 years ago. “Non scholae sed vitae discimus” translates to “We learn not for school, but for life.”

We look forward to your feedback about the new logo and any other aspect of NCEMSF. The officers of NCEMSF are here to serve you — including mediating arguments about squad logo changes. Through this arduous process, we’ve become experts on that topic.
News from the Southeast Region
Julie Daniel, NCEMSF Southeast Regional Coordinator

First of all, I am very excited to finally start putting faces with names at the conference in Philadelphia. This is a great opportunity to meet with other schools that might lend helpful advice, share stories or give a new perspective to the challenges that we all face as campus EMS providers. Please take these few days to attend as many informative sessions as possible, to get involved in an interesting conversation over dinner, and of course, to enjoy the company. The latest news out of the southeast region follows.

Several schools in the region are looking to develop their campus programs and are in that crucial stage of making presentations to the university administration. In particular, The University of North Carolina at Chapel Hill is trying to garner support while working in conjunction with their county EMS service. This entails riding twelve shifts and helping cover special events. While this is keeping them quite busy, they are also researching other schools of their size in order to present and demonstrate a need to the administration. They are gathering call statistics from both UNC public safety and from the county EMS service. In the meantime, members have been working on bylaws and other paperwork. This squad is looking ahead and is already sponsoring an EMT-B class on campus through Durham Technical College. Good luck UNC and let us know how we can help!

News from the Mid-Atlantic Region
David Weand, NCEMSF Mid-Atlantic Regional Coordinator

Building on the momentum of last year's conference, the Mid-Atlantic Regional schools are planning on making a strong showing at the national conference this year.

Last year's conference host, Hopkins Emergency Response Organization (HERO) from Johns Hopkins University, is going to be sporting newly-designed uniform polo shirts that they have switched to from their former t-shirts. They are still feeling the excitement of last year's conference and have been enjoying a great year. They have had record enrollment in their Emergency Response course and boost in recruitment. They have also added continuing education lectures to their curriculum. Taking a page from the University of Illinois' IEMS, HERO’s recent MCI drill included simulated car crashes and explosives! They also included the campus police in their drills to ensure a stronger and more united campus response to large emergencies.

Look for a large Virginia Tech contingent at this year's conference. The Virginia Tech Rescue Squad has experienced a successful year, especially with their budget. They asked for a comprehensive budget increase, and were awarded additional funding for training and uniforms. The squad is now working with the University’s athletics department to evaluate the level of medical care at sporting events, namely football games. Look for Tech Rescue with their unique "resVTcue" shirts at the conference.

Georgetown University's Emergency Response Medical Service (GERMS) has also been fortunate with respect to money. Their budget allowed them to purchase a new $20,000 radio system. They report a productive recruiting season this year at an annual school activities fair.

While I don't have any specific news to report about Radford University, George Washington University and University of Delaware, please look for representatives of these groups at the conference.

I can’t wait to see all the eager leaders of some of the best EMS agencies in the nation. Let’s have a great time!

Alumni Corner
S. Corey Pitts, NCEMSF Alumni Coordinator

Welcome to the 2005 NCEMSF Conference! For many of you this is your first conference. For others, this may be your fourth conference, with graduation fast approaching — assuming your involvement in campus EMS has not negatively affected your studies too much. Although you will become alumni of your respective institutions and squads, I encourage you not to make this your last conference. I urge you to stay involved and remain an active part of NCEMSF.

One of the things I have come to enjoy most about being a part of NCEMSF and attending annual conferences is the networking opportunities. I have probably learned as much, if not more, from the people I have met than from the lectures. By staying involved you can further enhance the conference experience for those that follow you, while simultaneously continuing to expand your own social and professional networks.

As you enter the next phase of your life, you may be in a position to recruit, offer employment, and share advice on a variety of topics from squad politics to how to get into the graduate school of your choice. Recall why you got involved in campus EMS and how positive the experience has been for you. It was all about giving back to your community, peers helping peers, taking on leadership, and setting a strong path for the future. By staying involved with NCEMSF, you further its mission, strengthen its resolve, and advance yourself.

NCEMSF thanks those collegiate EMS alumni that are present at this year's conference for their continued support and invites them to a Happy Hour social in the hotel bar at the immediate conclusion of Saturday's scheduled programming.
News from the New York Region
Michael T. Hilton, NCEMSF New York Regional Coordinator

Greetings from the New York Region, NCEMSF’s largest region with 36 groups. New York features a diverse group of collegiate EMS squads, from ALS transporting agencies to BLS transporting agencies to many BLS QRS services and even some new start-ups. It also features many private universities and colleges as well as fourteen state schools with EMS squads. The following is meant to update the rest of the NCEMSF membership about the happenings in NY State.

Columbia University EMS is proud to be continuing its commitment to 24/7 year-round service. This commitment sees Columbia in service during the summer, winter, Thanksgiving and spring breaks. Columbia University EMS is also improving its database and records coordination with Health Services at Columbia, of which Columbia University EMS is a division. With recently installed computers in its administrative office, Columbia University EMS’ crew log, membership database and call record databases are all stored on a protected server in Health Services and can be viewed by the Medical Board, Executive Board, the Medical Director as well as top administrative staff of Health Services. The goal is to improve already close communication and further enhance continuity of care within a unified healthcare team.

Cornell University EMS placed in service its new 2004 Chevy Suburban first-response vehicle (converted by Autocrafting Emergency Vehicles) in May 2004. Cornell is also looking towards carrying Atrovent in addition to Albuterol for asthma calls, working with the Central NY Regional EMS Council, to expand their protocol. Cornell University EMS also carries Epi-pens.

SUNY Albany’s Five Quad Volunteer Ambulance Service is rewriting its By-laws and Standard Operating Procedures as well as updating its training program. Five Quad is also in the process of working with the University administration to locate a new permanent office.

SUNY Binghamton’s Harpur’s Ferry Student Volunteer Ambulance Service has recently purchased a new Stryker stretcher and two Stryker stair chairs. Seventy-five percent of the cost of this new equipment was raised through donations. Harpur’s Ferry is looking to purchase a new fly-car and to install nitrous oxide administration systems on both of their ambulances as well as purchase 30 UHF radios. To improve continuity of care, Harpur’s Ferry is working to have the ability to send 12-lead EKGs directly to the destination hospital. Finally, they will be trying to increase their budget through a referendum.

SUNY Geneseo’s First Response (GFR) has expanded its service to 24/7, which will enable it to better serve its community. GFR has also become integrated into the Livingston County EMS system. This change sees GFR being dispatched by the Sheriff’s Office along with other county-wide Fire Department and Police Departments. This is a huge step forward in terms of regional communication coordination. GFR now receives dispatches identical to those received by the responding ambulance unit. GFR can also more easily cancel a responding county ambulance unit when transport is not needed, freeing up this unit for an emergency transport elsewhere in the county. Finally, it also ensures more timely dispatch and arrival of an ambulance; previously, GFR would need to contact the county for an ambulance after evaluating the scene. Now, there is simultaneous dispatch. GFR also purchased a 2001 Ford Explorer XLS to replace it previous vehicle, a 1994 Ford Econoline van. GFR also purchased new equipment, including a pulse oximeter, a new AED and new radio-pagers. GFR is one of only a few BLS squads in Livingston County to carry Epi-pens for anaphylaxis.

Start-up news-bites: SUNY Fredonia in Fredonia, NY, is attempting to start a BLS response service; Hartwick College in Oneonta, NY, is also attempting to start an EMS service on campus.

Did you know that NCEMSF has two public electronic discussion forums? GENERAL-L discusses anything related to campus-based EMS including equipment, training, activities, etc… GENERAL-L is open to anybody with an active interest in collegiate EMS. GENERAL-L is available in both real-time and daily digest formats. Discussion on the other forum, ADMIN-L, is devoted to administrative affairs such as recruitment & retention, funding, policies & procedures, etc... Subscriptions to ADMIN-L are limited to two representatives per organization. We value your time, so we work diligently to keep both discussion forums spam free. For more information on the e-discussion forums (and to subscribe) please visit http://www.ncemsf.org/list/

NCEMSF is pleased to offer our newest member benefit: significant discounts from A1 Wireless, an authorized Nextel agent. Please visit the membership portion of the Web site at http://www.ncemsf.org/membership/ to have the discount codes e-mailed to you. Questions or comments about membership? E-mail membership@ncemsf.org.
Moving Large Doors with Small Hinges

David I. Bacall, NCEMSF Startup Coordinator

The seminar was peppered with the phrase, “It only takes small hinges to swing large doors.” The lecturers were trying to teach me how to recruit more clients for my real-world job in finance. Unfortunately, their words weren’t sinking in. My mind was elsewhere. All I could think about was starting new campus EMS squads. It was only Tuesday and the week had already been filled with e-mails and phone calls from startup groups all over the country seeking ideas on jumpstarting their fledging organizations.

And then it hit me like a load of bricks. The words of the phrase were sinking in— I was just applying them to a different part of my life.

When a freshman EMT meets for the first time with a college dean to explain how lives can be saved on a small rural campus, a small hinge begins to open a large door. When a startup group visits the campus of an established organization for an orientation and meetings with their campus administrators, that small act opens the door even further.

When I received word that attendees are driving up to 18 hours or flying from as far away as California to get to this year’s NCEMSF conference, I saw small hinges moving.

True proof of swinging hinges seen is when I walk into an NCEMSF conference to find over 550 people who are dedicated to learning about collegiate EMS (not to mention having some fun).

As you spend a great time at the 12th Annual NCEMSF Conference, I urge you to think about hinges. What large doors on your campus can be swung with the information you glean from this weekend?

News from the Massachusetts Region

Jonathan Sham, NCEMSF Massachusetts Regional Coordinator

Schools are hard at work developing and promoting their organizations throughout the Massachusetts Region. Not even record snowfall across the state this winter could stop these schools from making great headway.

UMass Lowell EMS has just purchased a new Ford Explorer to bring their fleet up to two QRS vehicles. This was to replace a 12 yr-old ambulance which had served the group for many years, but had become out of date. The group has been fortunate enough to see increased membership and visibility on campus this year.

Wheaton College Emergency Response Team (WERT) is a startup group that has progressed from a dream to reality this year. The group has secured student government funding and 20 volunteer members in only its first semester. WERT will soon offer CPR, First Aid, and First Responder training/certification to members of the Wheaton College community, and hopes to provide QRS-BLS with non-emergent transport during campus emergencies as early as next year.

Springfield College EMS (SCEMS) has just submitted a proposal to university administration for the purchase of a new SUV. This vehicle would supplement the two golf carts currently in SCEMS’ fleet and will hopefully be purchased in the near future. Also, the group is eagerly awaiting the annual Sli-yu-ka festival on campus where they respond to a significant number of calls and go into service 24/7 during the week.

Tufts EMS (TEMS) is enjoying their brand new Ford Explorer purchased last year. The new truck has allowed the group to handle a dramatic increase in call volume which they have recently experienced. Also, TEMS has been able to recruit a substantial number of new EMTs, bringing their total membership to more than 30.

Massachusetts Institute of Technology EMS (MIT EMS) is a relatively young organization that continues to be a leader in collegiate EMS, both in Massachusetts and nation-wide. In only three years MIT EMS has obtained a class III ambulance, 50+ members, and responded to emergencies ranging from cardiac arrests to stabblings. The group also occasionally provides mutual aid to the city of Cambridge. MIT EMS is currently in the process of constructing a new ambulance bay and working to increase its visibility on campus and throughout the Boston area.

Congratulations to all of the Massachusetts EMS groups and everyone at the 2005 Conference!
Collegiate EMS Advancement: US and Canada
Kelly M. Schirmer, NCEMSF National Coordinator

The 2005 NCEMSF Conference hosted in Philadelphia is our largest attended conference and has the benefits of great networking opportunities for all collegiate EMS organizations. The Regional Coordinators worked very hard this year to provide squads with the tools and information to attend this conference. The RCs were integral this year in the formation of new startup schools all over the country.

The Regional Coordinator position is extremely beneficial to the leadership and development of EMS students. The goals of the RC position are to create and maintain communication of each school’s activities and to foster each organization’s development in any way possible. RCs are key players in the leadership of NCEMSF and provide the Board with vital information about specific schools and what issues are facing organizations today. There are currently three RC positions available: 

Midwest Region (IN, MI, OH)
Central Region (AR, AZ, CO, ID, KS, LA, MO, MT, NE, NM, OK, TX, UT, WY)
Northern New England Region (ME, NH, VT)

If you reside or attend schools in one of these regions and would like to apply, please see me at the conference or email me at nc@ncemsf.org.

Have you heard of NCCER? I certainly had not when I was asked to attend the National Conference of Campus Emergency Responders (NCCER). The 2005 NCCER conference was held this week in Kingston, Ontario and I was able to attend and represent NCEMSF. This conference is held by the Association of Campus Emergency Response Teams (ACERT) which is our Canadian counterpart striving toward a similar mission to promote and communicate between Canadian university and college team members. We look forward to future collaboration between ACERT and NCEMSF as we both advance collegiate EMS.

From the Membership Department
Karolina A. Schabses, NCEMSF Membership Coordinator

As you attend the 2005 NCEMSF conference, I hope that you immerse yourself in the experience. Much like a college campus, the annual NCEMSF conference provides a forum where you can seek both educational opportunities and the camaraderie of your peers. As you enjoy your time in Philadelphia, I ask you to reflect on the organization that has brought you together.

NCEMSF’s purpose is to support, promote, and advocate Emergency Medical Services on college and university campuses. NCEMSF is committed to the advancement of existing response groups and assisting in the development of new response groups. As an attendee of this conference, your presence indicates that collegiate EMS is important to you. As a member of our constituency, your continued support is essential.

NCEMSF relies on the generosity of our members to financially support our varied activities. National Collegiate EMS week, quarterly newsletters, and even the conference you are presently attending are all subsidized by your contributions.

If you weren’t already a personal member of NCEMSF before this conference, your conference fees included membership for the remainder of the academic year. Make your mark on collegiate EMS by renewing your membership for the 2005-2006 academic year. Annual personal membership is $10 for current students and $20 for non-students. Show your lasting dedication to collegiate EMS by purchasing a life membership. A life membership for current students is only $75 and $150 for non-students. A special life alumni rate also exists at $100. Just log on to http://www.ncemsf.org/membership for more information.

I hope you have a great time in the City of Brotherly Love and thank you in advance for your continued support of NCEMSF.

THANK YOU for making the 12th Annual NCEMSF Conference a success! Mark your calendar for next year’s NCEMSF conference: February 24-26, 2006. Looking to host the conference? See the RFP online at: www.ncemsf.org/conf2006/